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ABSTRACT

This research reviewed the role and functions of the paraprofessional in the education process. The paraprofessional was defined as an individual who worked as part of an educational team, specifically complementing the instructional role of the teacher. Five general classifications of paraprofessionals were surveyed according to: (a) title; (b) relationship with the system; (c) education and/or salary; (d) skills; (e) functions and tasks. The functions and tasks of the paraprofessional were investigated further according to: (a) planning; (b) motivation; (c) instructional sequence; (d) supervision; (e) technical assistance; (f) nontechnical assistance. Implications were made for future roles of paraprofessionals in education, emphasizing expanded needs and complexities of mass education. Current needs in education in relation to the paraprofessional were also made: (a) continued research on validation of roles; (b) objective classification of tasks; (c) relevant training programs; (d) examination of team teaching; (e) the necessity of the element of humanity in education. A 4-page bibliography was included along with appendixes on specific tasks of paraprofessionals. (BRB)

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## THE EDUCATIONAL RESOURCE TECHNICIAN

### CLASSIFICATIONS AND IMPLICATIONS

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1972.

**"Truth is like the Summit of a Mountain.  
One would appreciate its shape, only by  
looking at it from many sides and many  
angles."**

**(From "A Grammar on  
Social Communication"  
by J. Nicholas)**

## TABLE OF CONTENTS

I	FOCUS .....	1
II	SURVEY OF EXISTING CLASSIFICATION SYSTEMS .....	5
III	TAXONOMY OF TEACHING FUNCTIONS: Some Problems and Some Modifications .....	11
IV	IMPLICATIONS FOR THE FUTURE ROLES OF THE PARAPROFESSIONAL IN EDUCATION .....	18
V	SUMMARY .....	22
VI	BIBLIOGRAPHY .....	24
APPENDIX I: Partial list of tasks performed by paraprofessionals .... i		
APPENDIX II: Sample tasks defined in relation to the modified <u>Taxonomy of</u> <u>Teaching Functions</u> ..... iii		
APPENDIX III: Complete list of tasks performed by Educational Resource Technicians or identified as part of a job description for a paraprofessional - v		
Prepared by G. Hilyer Niagara College of Applied Arts and Technology.		

## THE PARAPROFESSIONAL IN EDUCATION

### I FOCUS

This paper represents a review, albeit not an exhaustive one, of literature describing the role and function of the paraprofessional in the educational process. It also contains some thoughts and suggestions for emerging from an intensive contact with professional educators and paraprofessionals during the past four years. The literature surveyed has been recorded in the Bibliography. The sources of the thoughts and suggestions have been acknowledged where possible. Much of the material in Parts II and IV is taken from unpublished reports of contacts made by the writer in an on-going effort to design a viable Educational Resource Techniques program at Niagara College of Applied Arts and Technology.

With the impact, both negative and positive, of Living and Learning, (perhaps more aptly translated Living is Learning), the mass of concurrent educational experimentation, the expansion of post-secondary education as witnessed in the genesis of the CAATs, and the increasing emphasis on education as being a "continuing", life-long process, the unique role of the "teacher", as it was understood in our simpler, three "R's" economy, is changing beyond recognition.

In this educational ferment, the eternal question of "what is teaching" is constantly encountered. Variously defined as "information-giving", "enabling by instruction", "professional instruction" and

"professional duty", the fine line between professional and non-professional tasks waxes and wanes under the press of time, talent, economics and insight.

In examining existing classifications of educational staff, it is obvious that much of the organization is vertical in structure, sensitive to local conditions, economic stresses and individual empire-building. In essence the organization is based on an externally-imposed framework rather than internal pattern. It is evident that one of the more pressing needs of the educational organization in Ontario in the 1970's is a universally-applicable taxonomy of instructional and non-instructional functions, performed both inside the framework of the formal educational system - itself a most chameleon-type creature - and outside, in the complementary extensions of education into the experiences of living. Such a taxonomy would not only clearly support the need for more diversified staffing, allowing for the performance of many levels of tasks, but also it would provide guidelines for a better utilization of available educational dollars.

It is evident, without further support, that we want to provide the "best" in education ("best" being wide open to definition, of course) for our children and ourselves. From this desire comes another argument for the effective utilization of diversified staff. There is a need for an employment market within the field of education for individuals who have heeded our cry of "stay in school" but have not been able to reach the

apex of "professional" qualifications for a variety of reasons. Admittedly, while flaws are obvious in this particular argument, for those of us working with students in the CAATs, and particularly in an insular area where education is the second largest potential employer, it is an argument which we consider valid. There is no doubt that many "teaching" tasks can be performed by someone other than a "teacher" and equally there is no doubt that the practice of employing paraprofessionals, in well-defined task structures, is not only feasible, but economically sound.

In summary, the writer readily acknowledges serious problems in the support offered for conclusions drawn in this paper:

1. Ideally a complete classification of the tasks/functions would be attempted, based on the Taxonomy of Teaching Functions<sup>1</sup> with built-in modifications designed to accommodate the various levels and types of education in which paraprofessionals are employed. A compiled list of tasks, either expected or performed by paraprofessionals suggests over four hundred various activities with the base functions numbering almost thirty. The refinement of such a complication is beyond the scope of this paper and the availability of time and staff to the writer. In Appendix I, part of the list of tasks will be shown in an attempt to support the need for some extension of the Taxonomy, especially as it is applied beyond the elementary level.

<sup>1</sup> Prepared by Dr. H.G. Hedges, Director, O.I.S.E., Regional Office, St. Catharines.

2. Again, ideally, this paper should have been built around a research instrument rather than a descriptive format. This instrument would attempt to analyze the actual role of the paraprofessional as it is being practiced in a wider geographical and educational sphere.
3. The paper is intended, therefore, only to examine the role of the paraprofessional as described in the literature, defined by College curriculum, observed in Field Placements, and applicable to the modified Taxonomy. The development and application of an empirically-sound, specific instrument for delineating the role of the paraprofessional provides a challenging prospect for future endeavour.

## II SURVEY OF EXISTING CLASSIFICATION SYSTEMS

Frequently in the literature, and almost universally by the Boards of Education in Ontario, non-teaching staff are described by local viewpoint rather than by any universal definition.

For purposes of this paper, the paraprofessional will be defined as an individual, who works as part of an educational team, specifically to complement the instructional role of the teacher. His complex function is to act under the direction of a professional educator to provide resources and services for students and staff at any level of education.

In some areas, the paraprofessional 's seen as simply being in vertical transition from non-professional to professional. In other areas, especially in Ontario at the present time, there is an increasing interest in the use of the paraprofessional, a somewhat static classification in its own right, to "assist" with the educational process. Historically, the paraprofessional has oftentimes been brought into the system to relieve a critical teacher shortage, and, closely related to this approach, (and in eloquent silence, neglected in current dialogue), the paraprofessional has been accepted as an economic expedience, rather than as an educational necessity.

Five general classifications, however, can be culled from the mass of practice. They are:

- (a) classification by title
- (b) classification by role (essentially a relationship within the system)

- (c) classification by education and/or salary
- (d) classification by skills
- (e) classification by functions and tasks

**(A) CLASSIFICATION BY TITLE**

The title applied to the individual whose education or certification does not allow him to be defined as a "teacher" varies widely from Board to Board and area to area. He may be known as a Teacher's Aide, Teaching Assistant, non-professional, paraprofessional, Educational Resource Technician, Lay Assistant, semi-professional, classroom aide, and even in some American systems, a sub-professional. The confusion evident in the minds of educators as to even the title of this type of individual is evident as we note the use of the terms semi-professional, paraprofessional and Educational Resource Technician to describe what appears to be one role by such an august institution of educational research as O.I.S.E. itself.

This process of classification by title becomes even more confusing when various types of "paraprofessionals" (the term most widely accepted) are used and called by varying titles such as Attendance Recorder, Social Welfare Technician, Audio-Visual Technician, Teaching Aid Technician, Instructional Media Technician, Reproduction Technician, Supplementary Staff, Remedial Aide and even Bus Counsellor.

Without some universally accepted job description accompanying a title, this method of classification serves mainly to compound an already confusing situation. A further distracting factor is the application of

some of these titles, such as Classroom Aide equally to paid staff and to volunteer staff. Both are useful in an effectively functioning situation. It would be helpful, obviously, to have distinct titles, accompanied with responsibility descriptions if differentiated staffing is to be used in the system.

(B) CLASSIFICATION BY ROLE

This type of classification differs from the first in its emphasis on relationships rather than titles. Within classification, the paraprofessional is described as fulfilling any number of relationships, "assisting", "helping", "supporting", "complementing", "supervising", "organizing", "arranging" and many others. The individual is usually employed, (although again he may be a volunteer, under present definitions) to fulfill certain functions subject to the direction of an individual teacher or a group of teachers rather than being employed to fulfill a specific, defined position. Again, clearly, in using this type of classification, countenance is not given to the "different", independent role of the paraprofessional, nor is any universal classification of positions applicable.

(C) CLASSIFICATION BY EDUCATION AND/OR SALARY

Educational achievement, especially that which can be verified by appropriate certification, has long been, and is increasingly, a passport for admission to certain classifications of employment. The paraprofessional has not escaped these tentacles of paper. In some systems,

the paraprofessional has, by definition, a B.A. or related degree, with no professional training. In others, the paraprofessional has completed two out of four years of professional training. In still others, such as sometimes with Ontario Boards, the paraprofessional must have obtained a two-year College of Applied Arts and Technology diploma.

These CAAT programmes are frequently considered as complete in their own right and essentially terminal, in the sense that although continuing updating in skills is encouraged, the completion of professional training is not frequently anticipated. In one system, very recently, a union was elected as the representative unit for support and paraprofessional personnel. At this time, the matter of exact definition of classification by education versus classification by title or role is of prime concern, as re-structuring and consequent salary adjustments loom.

Occasionally in some systems, salary itself has been used as a means of classification as individuals reach a maximum in one level, only to find themselves moved into a different grouping to allow for what are oftentimes well-earned increments.

#### (D) CLASSIFICATION BY SKILLS

Almost the converse of the final type of classification, this form of classification is almost self-explanatory. Prospective employers take notice of the specific skills/talents of an applicant and hire, not

for a specific role, nor even for a pre-existing classification, but simply on the basis of skills which an individual has to market. Strangely enough, the combination of creative skills and a pleasant, or at least an outgoing personality, has been the criteria for obtaining employment for a surprising number of graduates from the Educational Resource Techniques programme. Admittedly the use of this type of classification will not provide a universal market or even a stable, local market. Nonetheless, for want of another definition, it has been successfully applied.

#### (E) CLASSIFICATION BY FUNCTIONS AND TASKS

At first sight, a taxonomy of the functions and tasks of education seems most realistic because (i) it allows for a specific definition of the work to be performed, (ii) it encourages analysis of real and practiced differences in the responsibilities of the teacher and the paraprofessional, and (iii) it allows for maximum efficiency (a word which undoubtedly dismayed us in our concern for the individual child) of the instructional purpose.

At second sight, this method of classification, ultimately useful and essential as it may be, presents many specific problems. Possible because of its very nature, it has been largely ignored by most systems which have, instead, been content to operate under the other, less specific classifications.

One taxonomy which presents a more universally-applicable framework,

based on observed practice rather than only theory, is the Taxonomy of Teaching Functions developed by H. G. Hedges et al. It is partly on the basis of the application of this Taxonomy to the present and projected role of the paraprofessional, that some of the suggestions for more effective utilization of paraprofessionals in the Ontario system will be presented.

### III TAXONOMY OF TEACHING FUNCTIONS AND THE ROLE OF THE PARAPROFESSIONAL

#### TAXONOMY OF TEACHING FUNCTIONS

NONTECHNICAL ASSISTANCE  
Designing of Instruments; Administration of tests; Objective marking; Subjective marking; Interpretation of scores; Diagnosis

<u>FUNCTIONS</u>	<u>PROGRAM</u>			<u>GROUPING</u>		
	<u>Main</u>	<u>Enrich-</u>	<u>Activity</u>	<u>Class</u>	<u>Group</u>	<u>Individual</u>
<u>PLANNING</u>						
Broad						
Narrow						
<u>MOTIVATION</u>						
Broad						
Specific						
<u>INSTRUCTIONAL</u>						
<u>SEQUENCE</u>						
Initiating a concept, attitude, or skill; Consolidating a new concept, attitude, or skill; Adding content to structure; Consolidating content						
<u>SUPERVISION</u>						
Active						
Passive						
<u>TECHNICAL</u>						
<u>ASSISTANCE</u>						
Skilled						
Nonskilled						

To analyze the plausibility of applying the Taxonomy to the role of the paraprofessional I undertook the following tasks:

- (1) to study the Taxonomy in depth, applying examples suggested to researchers in Volunteer Helpers in Elementary Schools;
- (2) to note questions which arose in these applications;
- (3) to consider further functions for classification;
- (4) to then determine that the functions provided would be adequate if three further horizontal columns could be added;
- (5) to analyze some of the tasks listed in Appendix I on the extended taxonomy (supportive examples in context and Appendix II)

My specific intent was not to critically examine a proven research instrument, but simply to determine if the Taxonomy would accommodate tasks performed by paraprofessionals at all levels and in varying settings of education.

Questions which occurred in the study include:

- (1) Knowing that in one local Board only nine out of forty-seven paraprofessionals are employed in Elementary Schools and that out of an employment placement of twelve paraprofessionals in May 1971, none went into the Elementary level, did the Taxonomy have to be modified to accommodate what, at this time, appears to be a majority of the employed paraprofessionals?

- (2) Again knowing that paraprofessionals are being used more and more frequently in educationally-related tasks, such as media display and sales, community out-reach programmes and professional development programmes, outside the limits of the classroom and even the generally known "school" structure, would the taxonomy accommodate their tasks?
- (3) Could the taxonomy be used as an instrument to differentiate teaching and non-teaching tasks, professional and paraprofessional responsibilities and, even the difference in role between paraprofessional and volunteer?
- (4) Can the hypothesis, as stated and supported by Mr. Hedges that, "the use of volunteers in the classroom will enable teachers to spend more of their time in "professional functions" be directly or equally applied to a similar use of paraprofessionals?
- (5) Can Mr. Hedges' second hypothesis which states in effect that the use of volunteers will allow individual students to have more attention from adults; presumably enhancing the learning process, be applied similarly to the use of paraprofessionals.

Consideration of methods of determining viable answers to these questions led me to the obvious conclusion that the first two were within the scope of this paper and that the last three could provide the impetus for a further paper in which the lines of demarcation (if any) between the role of the paraprofessional and the volunteer in education could be

examined. In this regard, though the taxonomy certainly does allow for clarification of "the unrealistic teaching/nonteaching distinction", I am of the opinion that what it really provides is an excellent framework on which to analyze the impact of the responsibility sequence in education. Using the frequency of task performance as one determinant of professional/paraprofessional roles, the taxonomy could serve as a guideline for effective differentiated staffing. If the professional educator is ultimately responsible for the provision of the learning environment, then perhaps the assignment of tasks to individuals could also be made on the basis of the most expedient (and human) enabling of learning, irrespective of frequency of task performance.

To respond to the first two questions appropriate to the context of this paper, I would be presumptuous enough to suggest four changes, in the terminology and structure of the Taxonomy. These changes would not invalidate the Taxonomy for use as it was intended. They might perhaps even add to its ultimate flexibility.

- (1) Special grouping does not seem to allow for specific definition, i.e., remedial or enrichment. I would, therefore, suggest that one additional column be added to PROGRAM, namely REMEDIAL, to allow for grouping within Remedial classes/programmes.
- (2) The use of the term activity alone tends to belie the presence of "activities", complementary and supportive, within all programmes. Although the intent of the word is clear within the context of the

explanation, the terminology seems to distract from the total impact. For want of a more original term, I would suggest the use of extra-curricular activities or extra-programme activities.

- (3) The phrase nontechnical assistance used in conjunction with skilled and nonskilled technical assistance appears somewhat awkward. Again the explanation is very clear but the initial contact with the phrase nontechnical assistance, in context, is perhaps not the most enlightening. Perhaps the substitution of the phrase adjutant services might clarify the category and preserve the original intent.
- (4) To accommodate the broadest possible spectrum of education, I would suggest the addition, not of function, as I first believed to be necessary, but of horizontal columns to allow for classification of three further factors (i) focus, either administrative or instructional, (ii) impact on learner, either "direct" or "indirect" (iii) Location, Classroom or Other. Although these factors are included to a point in the basic taxonomy, the addition of them as independent factors allows for the inclusion of many tasks performed by paraprofessionals at all levels of the system. It also would seem to allow for the increasing use of frequency of task performance as a guide to delineating professional/nonprofessional roles.

An analysis of three tasks, performed by paraprofessionals and taken from the random list provided in Appendix I, supports the inclusion of these modifications.

- Task: to set up a Careers Day display  
Narrow planning/ specific motivation/ active supervision/  
enrichment/ group/ skilled technical assistance/ instruc-  
tional focus/ indirect impact/ other location/  
Task: to abstract retention statistics from records to provide  
one tool for evaluating programmes  
broad planning/ broad motivation/ skilled technical  
assistance/ administrative focus/ indirect impact/ other  
location/  
Task: to set up an interest centre  
narrow planning/ broad motivation/ nonskilled technical  
assistance/ class/ instructional focus/ direct impact/  
class and location

In appendix II there are a few further examples of the application of this extended taxonomy. Admittedly, the addition of further parameters initially appears to complicate the analysis of tasks. After considerable experimentation, on paper only, with classification of tasks on the modified framework, I was unable to find any tasks from the list of four hundred which did not fit easily. Perhaps using this instrument, research could be undertaken now at all levels to classify a wide variety of educational responsibilities.

The headings of the Taxonomy would then appear as shown.

INJECTION		PROGRAM			GROUPING			FOCUS		IMPACT ON LEARNING		LOCATION	
Main	Enrich- ment	Extra Curri- culum	Remedial	Class	Group	Individual	Adminis- trative	Instruc- tional	Direct	Indirect	Class- room	Other	

#### IV IMPLICATIONS FOR FUTURE ROLES OF PARAPROFESSIONALS IN EDUCATION

One immediate and obvious implication for the future is there is an urgent need to realistically consider the emergence of the "new" paraprofessional who is searching for a career pattern within the educational structure. With a large percentage of Boards in Ontario already having a variety of paraprofessionals on the staff, it becomes evident, to quote Professor Brady, The College of Education, University of Toronto, they "are here to stay." This paraprofessional intends to provide service and skills which complement the broad and narrow purposes of education. In direct contrast to the traditional image of an "aide" as a volunteer who (to quote from an article in the September issue of New Dimensions) enjoys "escaping from the dull routine of vacuuming rugs", the "new" paraprofessional is turning to large systems which need both his peculiar expertise and his humanity.

In examining the tasks performed by paraprofessionals, it seems evident that many of these tasks have evolved as a result of the tremendous increase in our understanding of how technological devices can expedite the learning process. As the use of video-taping, computers, electronic retrieval systems, programmed texts and a multitude of other devices become commonplace, paraprofessionals with special skills must be trained and employed. In the face of the complexities of team teaching, project learning, unit programming and individual progression, paraprofessionals are needed to provide resources and services to staff and students alike. (How strange

that for years we have taught "technical" subjects and concurrently denied their necessity in our classrooms. I am reminded of a public statement made by Premier Davis, in his former capacity of Minister of Education in which he urged the leaders of local businesses and industries to hire the fine young graduates of "their" Community College, only to contradict this policy within his own "business" when budgets were slashed and paraprofessionals with them.)

In contrast to the possibilities of "mass production" education, nourished by machines and gained in a form of isolation unknown before, there is an increasing awareness of the need for more contact between children and adults and a retention of the emphasis on acquiring the basic tools of learning despite the onslaught of permissive discovery learning. The paraprofessional here too can provide "an element of humanity" and, again, become a source of materials and time for reinforcement of basic concepts. We may well ask ourselves whether our "Sesame Street" generation, with its learned need for entertaining education, when it now invades the old silent classroom, (of which there are still some) will not take a shortcut and escape without the essential ingredients of education. This is perhaps only a rhetorical question, but one that presses for consideration.

Both the efficiency of technology and the opportunities available for creative self-learning provide avenues of endeavour for paraprofessionals, initially as skilled technical assistants and ultimately as other adults to whom the student can relate as a change from his two-dimensional, celluloid world.

A further implication for the future is to be found in consideration of the ease with which the long list of tasks suggested can be applied to the modified Taxonomy. The conclusion can be drawn that paraprofessionals, if they are to perform the required tasks (i) have a place in the educational team; (ii) have a need for training in specific areas.

In view of the expenditure to fund the training programmes which do exist in Ontario, and the apparent need for paraprofessionals, it would seem likely that training programmes should be expanded. Before this is done, I must hastily underline that it behoves all of the professionals involved including the Ministry, the Trustees, the Federation, the Boards and individuals principals and teachers to take time NOW to research the viability of the role of the paraprofessional, to determine a pattern of effective utilization (perhaps through the use of the Taxonomy) and then to move ahead in employment of paraprofessionals if research and experience so indicate.

One last implication, again based on the list and its relationship to the taxonomy, is the tremendously broad scope of tasks which paraprofessionals are expected to undertake. This is the greatest specific problem which we encounter at the College level - namely how to develop a programme with enough depth of exposure to be relevant and enough breadth to train a flexible, self-starting paraprofessional. Suggestions range from the instituting of a wide variety of specialist programmes, for example, video-tape technician or administrative assistant, to the designing of a broad programme which concentrates on communication skills and the social sciences

and leaves the specific skill training to the individual employer. I believe that somewhere in the middle lies the better solution. The paraprofessional obviously must be flexible. He must be able to communicate. He must, as well, have skills to market.

If we accept the premise that paraprofessionals are in the system to stay, not subject to local whim and fancy, but as part of the team, dedicated to a career in education, different from that of the professional but just as meaningful, then we must support the need for research, for effective utilization of resources, both human and material, and the consequent development of effective training programmes to prepare adults to function as skilled paraprofessionals.

## V SUMMARY

Several factors, which require further action, definition and/or research have become evident in the reading for and writing of this paper.

1. There is a pressing need to determine an appropriate title for the "aide", cum paraprofessional, and consequently to abandon the mass of terms applied to what is essentially the same role. This step in itself would greatly facilitate the researching of the role to determine what responsibilities it should include.
2. Standardization of employment classifications would be useful, again for the purposes of research and ultimately for the development of training programmes.
3. The availability to and utilization of a taxonomy, such as The Taxonomy of Teaching Functions, by educators to delineate roles, would be invaluable.
4. The Taxonomy, with suggested modifications, at least within the scope of applications undertaken in relation to this paper, appears adequate to be used with the total concept of education.
5. A definition of the role of the paraprofessional as a member of the teaching team as well as an examination of tasks classified on a taxonomy, are essential to meaningful curriculum development within training programmes for paraprofessionals.

6. The complexities of mass/individual education and the increasing use of technological devices to allow for such education, demand the skills of the paraprofessional as well as his potential for providing one more adult in the classroom. Perhaps through the increasing contact of adult and child within the system, generation and communications gaps can be narrowed or, at least, bridged.

The current needs then are for:

1. continuing research to determine the validity of the role of the paraprofessional;
2. objective classification of tasks to be undertaken by paraprofessionals;
3. on-going planning for relevant training programmes;
4. examination of methods of effective (and economic) use of all members of the teaching team;
5. and, finally, a persistent re-examination of the need for the element of humanity necessary to the ultimate education of the student, no matter what his age.

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## APPENDIX I

Based on the list of more than four hundred tasks which paraprofessionals have been asked to undertake and/or which are described in the literature, the following, for brevity's sake, is a list abstracting every tenth task, without reference to level, complexity, or skill needed.

To quote Miss Beverley Bucknall, a graduate Guidance Resource Technician, (paraprofessionals) on staff at Counsellor Education, University of Toronto: "When your job is to be creative, then the object of your training must be to prepare you to do just about anything." (Canadian High News, Fall, 1970)

- preparation of space utilization timetables
- organization of print materials
- accompanying staff and students on field trips
- organization and up-dating of current event files
- effective display of occupational monographs
- community outreach contacts
- putting away Physical Education (or supervision of) equipment
- cataloguing subject periodicals and journals
  - for distribution
- abstract retention statistics
- distributing media equipment for classroom use
- arranging and distribution of duty roster
- operation of information retrieval systems
- previewing specific films for instructional use
- correcting and recording seatwork
- arranging and supervising low-level organization
  - indoor games
- assisting with communication skills, as in providing reinforcement

set up a Careers Day display  
supervising small group project work  
scoring of standardized tests  
supplies management  
First Aid  
preparing, duplicating, and collating of  
spirit master material  
preparation of sets of visuals such as drill  
cards  
structured, non-counselling interviews  
preparation of displays of student work  
researching instructional materials  
effective utilization of educational games for  
enrichment  
preparation of a variety of newsletters  
design, application and correlation of basic  
information surveys (i.e., timetable require-  
ments, etc.)  
preparation of anecdotal reports  
inventory of equipment  
preparation of bulletin boards which reinforce  
concepts taught  
making puppets representing specific people  
sign-making  
collection, delivery and retrieval of resource  
materials for home and hospital instructional  
services  
officiating at tournaments

APPENDIX IISAMPLE TASKS DEFINED IN RELATION TO  
THE MODIFIED TAXONOMY OF TEACHING FUNCTIONS

This appendix contains samples of the results of applying the tasks which have been performed by paraprofessionals in educational settings to the revised taxonomy. Again, for the sake of brevity, out of the forty tasks listed, six have been analyzed here.

1. Preparation of space utilization timetables  
Broad and Narrow planning/skilled Technical Assistance/Administrative focus/Indirect Impact/Other Location/
2. Effective display of occupational monographs  
Broad Planning/Broad Motivation/Non-skilled Technical Assistance/Enrichment Programme/Instructional Focus/Indirect Impact/Other Location/
3. Setting up laboratory demonstration material  
Narrow Planning/Specific Motivation/Consolidating a New Concept/Skilled Technical Assistance/Main Program/Regular Class Grouping/Instructional Focus/Direct Impact/Classroom Location/
4. Previewing specific films for instructional use  
Broad Motivation/Skilled Technical / instance/Instructional Focus/Indirect Impact/Other Location/
5. Supervising small group project work  
Active Supervision/Special Grouping/Instructional Focus/Direct Impact/Classroom or Other Location/

6. Preparation of sets of visuals such as drill cards  
Specific Motivation/Non-Technical Assistance/Main or  
Remedial Programme/Group or Individual/Instructional  
Focus/Direct Impact/Classroom or other Location/
7. Making puppets representing specific people  
Specific Motivation/Skilled Technical Assistance/  
Enrichment Program/Instructional Focus/Direct Impact/  
Class or other Location/

## APPENDIX III

v

### EDUCATIONAL RESOURCE TECHNIQUES PROGRAM

The following is a list of tasks which have been undertaken by or required of Educational Resource Technicians, either in their Field Placement or Employment. It is intended that the reader will feel free to make deletions or inclusions as his needs indicate and will communicate to the program any changes or additions which he considers valuable.

#### M E D I A

Taking of: 8mm films  
super 8mm films  
35mm slides  
photographs

Organizing of: multi media presentations  
master slide series

Preparation of: reel-to-reel tapes  
Cassette tapes  
audio tapes  
transcript for audio visual presentations

Repairing and Splicing of: Films  
Tapes  
Slides

Editing of: Tapes  
Films  
Audio-visual presentations

Video Taping: Filming  
Arrangement of sound  
Operation of monitors

Preparation of audio-slide presentations to complement specific lectures  
or topics

Operation of language labs

Ordering and returning films

Setting up media equipment

Taping student reading assignments

Giving demonstrations of media equipment to teachers and students

Taking inventories of media equipment and supplies

Ordering media equipment and supplies

Preparation of multi-media kits

Set up Bulletin Boards to: Display student's work  
Teach and reinforce concepts  
Provide stimulation  
Display Current Guidance and Career information  
Provide General information

Poster preparation

Sign making

MEDIA Cont'd

Previewing films  
Application of media to schools, hospitals, reform institutions, business,  
recreational institutions, old age homes  
Handle P.A. systems  
Production and use of broadcast systems  
Servicing information labs  
Clipping services  
Preparation and management of Resource laboratories  
Development of black and white negatives  
Production of transparencies  
Ordering of print materials: books, magazines, catalogues  
Acquisition of Library materials  
Supplies management  
Preparation and management of Current Events file  
Production of Flash cards  
Production and distribution of newsletters  
Simple maintenance of media equipment  
Cataloguing of media equipment and supplies  
Set up demonstration materials  
Conduct laboratory demonstrations  
Preparation of daily announcements  
Preparation of programmed materials  
Preparation and presentation of graphs  
Preparation of graphics  
Reproduction of student materials  
Preparation of academic aids  
Put work on blackboards  
Requisition of supplies and equipment  
Typing, duplication and distribution of instructional materials  
Preparation of bulletins for home and school  
Arrange interest centres  
Proof-read instructional materials  
Ordering and returning films  
Preparation of specific instructional materials  
Instructing students as to how to use equipment  
Instructing students as to how to use educational tools  
Press clipping service  
Furniture orientation in preparation of labs and meetings

M E D I A      Cont'd

Organizing set up of Resource Centre  
Locating resource materials  
Providing instructional resource materials for a teaching team  
Display of occupational monographs  
Distribution of media equipment for classroom usage  
Operation of information retrieval system  
Preparation of visuals, such as drill cards  
Setting up displays of student work  
Researching instructional materials  
Creation of slide or film presentations on specific subjects  
Basic library services  
Preparation and management of resource laboratories  
Make arrangements to bring in guest speakers for classes  
Photo copying  
Making and running off of stencils and dittos  
Wet copying  
Dry copying  
Audio meter tests  
Taping of reading assignments  
Taping of remedial work questions  
Locate and identify visual resource materials for studies

O P E R A T I O N      O F      E Q U I P M E N T

Lamanating Press  
Gestetner  
Photo Copier  
3M Copier  
Wet Copier  
Dry Copier  
Thermo Copier  
Morgan Line-O-Scribe Sign Machine  
Transparencies  
A. B. Dick Master/Transparency Maker  
Opaque Projector  
Overhead Projector  
Slide Projector  
16mm Projector

OPERATION OF EQUIPMENT Cont'd

8mm Projector  
Super 8mm Projector  
Loop Projector  
Reel-to-Reel Tape Recorder  
Cassette Tape Recorder  
Vari-typer  
Transpaque Projector  
Repnor Slide Copier  
Reprovit Slide Maker  
Photo Motifier  
Enlarger  
35mm Camera  
8mm Camera  
Super 8mm Camera  
Diazo Copier  
Spirit Master

PHYSICAL EDUCATION AND RECREATION

Providing recreational-social experiences for the aged, the handicapped, etc.  
Assisting in assembly programs  
Help with the organization of committee meetings and dinners  
Providing craft instruction for the aged, the chronically ill, and the handicapped  
Checking squads  
Teaching warm-up skills  
Arranging and supervising indoor and outdoor games and activities  
Preparation of materials for art  
Organize tournaments  
Officiate at tournaments  
Coaching  
Puppetry  
Socio-Creative Drama  
First Aid, St. John's Ambulance Certificate

GENERAL

Open House: Information  
Guide  
Set up presentation  
Help organize program  
Help in advertising

G E N E R A L    Cont'd

Abstract retention statistics from attendance records (i.e., in Continuing Education) to provide one tool for an evaluation program  
Act as interpreter for non-English speaking parents  
Assist head-start programs in organization and during follow-up  
Assist with staff meetings and staff development  
Answer telephone  
Dictation of spelling, shorthand, etc.  
Requisition of supplies  
Supervise pupil clean-up time  
Preparation and serving of refreshments at snack time  
Telephone check of absentees  
Accompanying child to office  
Act as a link between the school and home  
Checking on connecting papers  
Assist with clothing, e.g., aged, handicapped, kindergarten  
Providing instructional resource materials for team teaching  
Correcting seat work  
Marking tests and exams  
Helping small groups with specific activities  
Tutoring individual children  
Remedial work  
Repeating concepts already taught  
Assisting in communication skills, e.g., spelling, composition, etc.  
Conducting laboratory demonstrations  
Supervising:  
    Study areas  
    Lunch areas  
    Recreation areas  
    Pupils  
    Extra-curricular sports  
    Extra-curricular interest clubs  
    Playgrounds  
    Buses  
Assisting with contingencies  
Handle P.A. System  
Attend clinics and workshops  
Supervise student dances  
Preparation of graphs and grading systems  
In-service training programs, i.e., planning, organization, implementation  
Reproduction of student material  
Academic aid  
Performing routine health tasks

GENERAL Cont'd

Preparation, collating, and recording of anecdotal reports

Evaluation surveys: Preparation, both content and mechanical  
Distribution and collection  
Recording and basic statistical analysis

Production and distribution of newsletters

General public relations work

Recorder in group work

Preparation of resource materials for group and individual Guidance

Group testing, scoring and recording

Orientation of new students: Preparation of Orientation Booklet  
Tours of the school  
Displays

Applications of media to recreational and institutional settings

Planning and organization of Outdoor Education Programs and trips

Organize intra-mural and intra-school programs

Conduct review sessions for groups and individuals

Set up Displays and Interest Centres

Assist committees engaged in special projects, i.e., Environmental Studies

Timetable volunteer assistants

Student scheduling

Field Trips: Organization  
Accompanying  
Follow-up activities

Summarizing data from cumulative records

Supervise teacher made tests

Research for lesson preparation

Research for curriculum

Record marks for assignments submitted

Organization and management of Student Records

Assist with Registration - planning, arranging, advertising

Plan and conduct tours

Preparation of Report Cards

Work with Home and School Associations

Prepare reports for administrative staff

Planning with teachers

Preparation of pupil work areas

Setting up appointments for Parent-Teacher interviews

Maintenance of master timetable boards as per instructions for change  
from faculty

Planning and supervising grade/seasonal parties

GENERAL (cont'd)

Administer group standardized tests  
Score and record standardized test results  
Prepare agendas  
Typing  
Maintain attendance records  
Conduct surveys  
Construct tests  
Prepare timetable tags for master board  
Prepare, distribute and retrieve timetabling informative forms  
Assist with preparation of student and staff timetables  
Compile up-to-date master timetable books: Students  
Teachers - Faculty  
Course outlines  
Course times  
General Program  
Room Utilization  
Collecting specific information for work-load assignments  
Analyzing specialist space utilization